



REPUBLIC OF KENYA  
COUNTY GOVERNMENT OF VIHIGA



**SECOND COUNTY INTEGRATED DEVELOPMENT  
PLAN 2018-2022**

***POPULAR VERSION, AUGUST 2018***

*Popular version of COUNTY INTEGRATED DEVELOPMENT PLAN 2018-  
2022 – VIHIGA COUNTY*

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## ABBREVIATIONS

<b>ACU</b>	Aids Control Unit	<b>HIV and AIDS</b>	Human Immune Virus/Acquired Immuno-Deficiency Virus
<b>ADB</b>	African Development Bank	<b>HDI</b>	Human Development Index
<b>ADP</b>	Annual Development Plan	<b>HPI</b>	Human Poverty Index
<b>ANC</b>	Antenatal Care	<b>ICDC</b>	Industrial and Commercial Development Corporation
<b>ASDSP</b>	Agricultural Sector Development Support Programme	<b>ICT</b>	Information and Communication Technology
<b>BCC</b>	Behaviour Change Communication	<b>IDC</b>	Information and Documentation Centre
<b>CBROP</b>	County Budget Review Outlook Paper	<b>IEBC</b>	Independent Electoral and Boundaries Commission
<b>CBO</b>	Community-Based Organization	<b>IEC</b>	Information, Education and Communication
<b>CDF</b>	Constituency Development Fund	<b>KeRRA</b>	Kenya Rural Roads Authority
<b>CGA</b>	County Government Act	<b>KIE</b>	Kenya Industrial Estate
<b>CGV</b>	County Government of Vihiga	<b>KNBS</b>	Kenya National Bureau of Statistics
<b>CIDC</b>	County Information and Documentation Centre	<b>KNCCI</b>	Kenya National Chamber of Commerce and Industry
<b>CIDP</b>	County Integrated Development Plan	<b>KPI</b>	Key Performance Indicators
<b>DPs</b>	Development Partners	<b>LATF</b>	Local Authority Transfer Fund
<b>DRR</b>	Disaster Risk Reduction	<b>MDG</b>	Millennium Development Goal
<b>SCTC</b>	Sub-county Technical Committee	<b>MTP</b>	Medium Term Plan
<b>EIA</b>	Environmental Impact Assessment	<b>SDG s</b>	Sustainable Development Goals
<b>EPZ</b>	Export Processing Zone	<b>ESP</b>	Economic Stimulus Program
<b>EMCA</b>	Environmental Management and Coordination Act	<b>MTEF</b>	Medium Term Expenditure Framework
<b>FSP</b>	Fiscal Strategy Paper	<b>SP's</b>	Strategic Plans
<b>PBB</b>	Program Based Budget	<b>PPPs</b>	Public Private Partnerships

## **VISION**

Vihiga to Become a Prosperous and Model County in Kenya

## **MISSION**

To transform into a Prosperous County by Formulation and Implementation of Good Governance and Development Systems

## **OUR MOTTO**

All Inclusive Development Without Corruption and Tribalism, supported by County Values and Hard work

## **CORE VALUES**

- Integrity and Honesty
- Equity
- Accountability and Transparency
- Inclusivity
- Teamwork
- Courtesy/Respect
- Quality service
- Creativity and Innovation

## FOREWORD



The Constitution of Kenya and The Kenya Vision 2030 and its Medium-Term Plans provide the foundation for the preparation of the County Integrated Development Plans (CIDPs) for all the 47 counties in the Republic of Kenya. The purpose of this CIDP is to provide the framework for socio-economic development as prioritized by stakeholders in the County. This Second Vihiga County Integrated Development

Plan has been modelled on the framework provided by the Third Medium-Term Plan and the Kenya Vision 2030. The Kenya Vision 2030 aims at transforming Kenya into “a newly industrialized middle-income country providing high quality life to all its citizens by the year 2030”.

The Vision developed on the basis of Foundations of National Transformation that support three pillars: Economic, Social and Political. The Vision specifies the sectors that support each pillar. The Vision also identified a number of flagship projects to be implemented across the country for all sectors and this CIDP has identified flagship projects and programmes that will be implemented to help in attaining the national vision. The projects and programmes in this CIDP were identified through public participation forums and specifications of Governor’s manifesto.

This CIDP was developed around seven priority areas that will provide the focus for implementation in the next five years. The priority areas include promotion of good governance and eradicating corruption in the county; developing an educated, skilled and knowledgeable society; creating opportunities for youth employment and wealth creation through Agri-business, Entrepreneurship, Technology and Innovation; Promoting primary healthcare and clean water and sanitation as the foundation for a healthy County; Developing local industry, strategic partnerships and a reliable transport and communication infrastructure network to spur growth in the county; Promoting Sustainable development and Conservation of our Environment and promoting County unity and public participation in government-led development initiatives. The CIDP will lay more emphasis on the implementation of the big four development programmes prioritized by His Excellency the President, namely; Universal Healthcare, affordable housing, manufacturing and food security. During the plan period, Green Economy strategies that aim at reducing environmental risks



and ecological scarcities will be pursued. Production, that is, low carbon, resource efficient and socially inclusive will be adopted. To this end, the County shall promote use of solar energy, biogas production technology, organic farming, sustainable infrastructural development and natural resource management.

It is expected that increased public participation during projects and programmes identification, planning, implementation, Monitoring and Evaluation will help enhance the goal of devolution which is to empower citizens to exercise their democratic rights to realise social, political and economic development.

Emphasis will be placed on implementation of the proposed development priorities with establishment of Vihiga 2018 -2022 CIDP Implementation, Monitoring and Reporting Secretariat under my office. The secretariat will be charged with reporting the impact of implementing the proposed projects and programmes and monitoring the overall social–economic impact to the Vihiga citizenry.

The successful implementation of this CIDP will depend on numerous factors which include political goodwill, availability of resources, harmonious cooperation and coordination between the national and county governments, support from development partners and professionals from the county, support and cooperation of the people of Vihiga County, focused and well-coordinated monitoring and evaluation strategy among others.

**H.E. DR. WILBER KHASILWA OTTICHILO, CBS**  
**The Governor, Vihiga County**





## ACKNOWLEDGEMENT

This second Vihiga County Integrated Development Plan provides the pedestal upon which coordinated and harmonised approach in planning, budgeting, implementation, monitoring and evaluation is going to guide development process.

The process of preparation of this plan was undertaken by various dedicated individuals, stakeholders and organisations whose invaluable contribution is worth mentioning. Special thanks go to various heads of County departments both National and County Governments whose technical contributions were imperative in capturing stakeholders' programmes and projects. Special mention must be made of the Ministry of Devolution and Planning and the Council of Governors for their role in developing the guidelines which were crucial in guiding the production of this document. I wish to acknowledge development partners; GIZ and USAID AHADI for their technical and financial support. Further I wish to thank GIZ for funding the publication of this CIDP.

I am also grateful to the county secretariat for their role in steering the process in close collaboration with various stakeholders including National Government departments, civil society organisations, community groups and the private sector.

Sincere gratitude goes to H.E. the Governor, Vihiga County, members of the County Executive Committee and Chief Officers for providing technical input and policy direction that shaped this Plan. I am indebted to members of the Vihiga County Assembly and Members of Parliament for their worthy input in the production of this plan. Lastly, special thanks to the Vihiga community for originating ideas and priorities on programmes and projects contained in this plan.

**Alfred Indeché**  
**CEC MEMBER**  
**FINANCE AND ECONOMIC PLANNING**

## Chapter 1: COUNTY GENERAL INFORMATION

### OVERVIEW OF VIHIGA COUNTY

#### Location and Size of the County

Vihiga County is located in the Lake Victoria Basin of western region of Kenya between longitudes 34°30' and 35°0'E and latitudes 0° and 0°15'N. The County covers an area of 531.0 Km<sup>2</sup>.

#### County Administrative Units

The County has five sub-counties, namely Hamisi, Emuhaya, Luanda, Sabatia and Vihiga. Hamisi is the most expansive with an area of 156.4 Km<sup>2</sup>, Sabatia 110.9 Km<sup>2</sup>, Vihiga 90.2 Km<sup>2</sup>, Emuhaya 89.5 Km<sup>2</sup> and Luanda 84 Km<sup>2</sup>. There are twenty-five electoral wards within the five sub-counties.

SUB-COUNTY	WARD
<b>Hamisi</b>	Tambua, Banja, Jepkoyai, Shiru, Muhudu, Shamakhokho, Gisambai
<b>Sabatia</b>	Chavakali, Busali, Wodanga, Sabatia West, North Maragoli, Lyaduywa/Izava
<b>Vihiga</b>	Lugaga/Wamuluma, Central Maragoli, South Maragoli, Mungoma
<b>Emuhaya</b>	North East Bunyore, Central Bunyore, West Bunyore
<b>Luanda</b>	Luanda Township, Luanda South, Emabungo, Mwibona, Wemilabi

#### Population Size and Composition

According to the 2009 National Population and Housing Census, the County had a population of 554,622. The county has one of the highest population densities in the country at 1,033 persons per square kilometer compared to the national average of 66 persons per square kilometer. 47.8% of the population were male while 52.2% were female. The county population is estimated to have grown to 637,877 persons in 2017 and is projected to grow to 694,819 in 2022. The county's demographic profile depicts a youthful population comprising of 46% of persons aged below 15 years.

#### Socio-Economic Activities of Vihiga County

The County has potential for crop farming like tea, coffee, beans, maize and bananas. Dairy farming, poultry, fish farming as well as pig farming are practiced.

## PROGRESS ACHIEVED UNDER THE 2013-2017 CIDP

It should be noted from the onset that, the 2013-2017 CIDP was prepared by the Transition Authority without comprehensive public participation. Therefore, the aspirations of the people of Vihiga County were not captured during its preparation and implementation. Despite of this, during the period under review, a number of achievements were realized in various sectors albeit that majority of them could not be verified and some of them were not completed or stalled. Further, during the reporting period the government faced various governance issues and this led to poor performance in project implementation.

The key issues that led to the poor implementation of the 2013-2017 among others are:

- Poor county governance structure and lack of capacity and capability.
- Delayed and inconsistent release of funds from the National Government.
- Critical support services like procurement remained centralized.
- The 2013-17 CIDP was not guided by 10-year Sector Plans as required by the County Governments Act, 2012.
- Inadequate capacity in planning, budgeting and budget implementation from a programme based approach.
- Weak institutional, policy and legal frameworks.
- Corruption incidences towards public service delivery.
- Unstructured public participation.
- Negative public sector attitudes among staff.
- General wasteful expenditure.
- Inconsistent linkages between the CIDP priorities and actual implementation during the MTEF.
- Ineffective monitoring and evaluation framework.
- Negative impacts of climate change.
- High unemployment levels especially of the youth.
- Inadequate public infrastructure including road network, school, vocational training and hospital facilities.
- Unclear guidance on the implementation framework with regard to provisions of Article 187 of the Constitution and engagement of development partners on grants and donations as provided for in Sections 138 and 139 of the PFMA.
- Weak structures regarding collection of own sources of revenue.
- High wage bill and recurrent cost as well as pending bills.

## Chapter 2: SETTING THE CONTEXT OF THE 2018-22 CIDP

### OVERVIEW

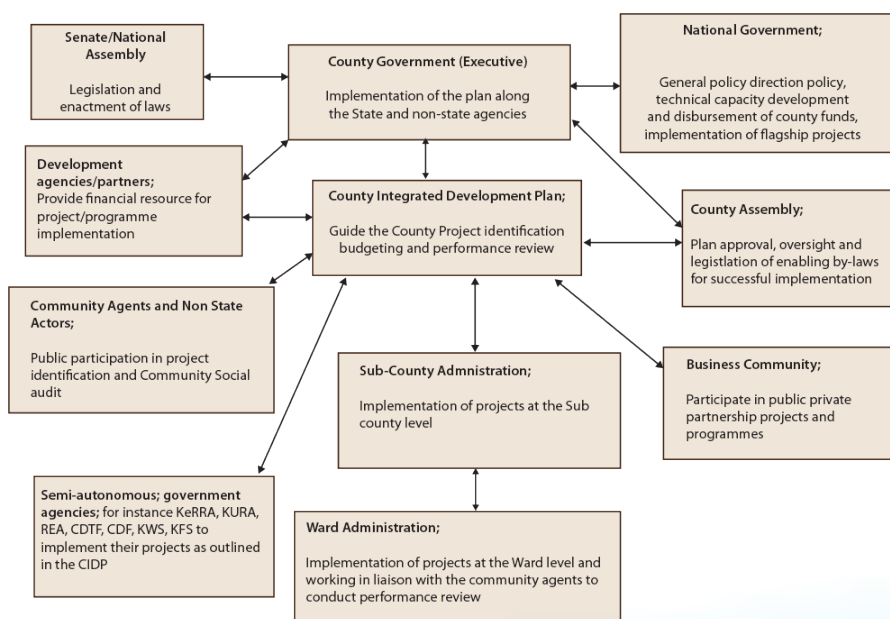
The Kenya Vision 2030 aims to make Kenya a middle-income country by 2030. The delivery of that target is driven by a series of 5-year Medium Term Plans (MTPs) and 5-year County Integrated Development Plans (CIDPs). This is the second CIDP for Vihiga County for the period 2018-22.

The Vision 2030 is supported by three contextual pillars: the economic pillar, the social pillar and the political pillar. The three pillars are anchored on foundations of national transformation.

The Constitution entrenches devolution that plays a major role in service delivery and give all Kenyans key social and economic rights. In August 2017, the Vihiga County citizenry elected a new government, whose policy manifesto “Transforming Vihiga into a county with optimum socio-economic and political sustainability and an equitable and secure society” highlights the County Government’s priorities over the next five years. This CIDP has been formulated considering both the Constitution and the priorities of the County Government’s manifesto.

### Institutional Framework

Below is the Organisational Flow Chart of the County Integrated Development Plan;



## **Harmonisation of the Priority Areas with the Sustainable Development Goals**

The seventeen SDGs have time-bound targets and indicators for measuring progress in the areas of: poverty alleviation, education, gender equality and empowerment of women, child and maternal health, reducing HIV and AIDS and communicable diseases, environmental sustainability, and building a Global Partnership for Development.

The domestication and integration of the SDGs will be imbedded in MTPs and CIDPs. The policies, programmes and projects outlined in this CIDP have integrated and been aligned with the objectives of all of the 17 SDGs which include:

- No Poverty
- Zero Hunger
- Good Health and Well Being
- Quality Education
- Gender Equality
- Clean Water and Sanitation
- Affordable and Clean Energy
- Decent work and Economic Growth
- Industry, Innovation and Infrastructure
- Reduced Inequalities
- Sustainable Cities and Communities
- Responsible Consumption and Production
- Climate Action
- Life Below Water
- Life on Land
- Peace, Justice and Strong Institutions
- Partnerships for the Goals

## **Priority Areas to be Addressed Under the 2018-2022 CIDP**

This CIDP outlines the policies, legal and institutional reforms and the programmes and projects that will be implemented over the five-year period to transform Vihiga into a county with optimum socio-economic and political sustainability and an equitable and secure society. The following are among the key priority areas that Government will implement over the plan period.

**Sustainable Development Goals (SDGs):** A key objective of this CIDP is to implement policies, programmes and projects that will facilitate the attainment of the 17 SDGs. All county departments and entities will be expected to report on the relevant monitoring indicators identified by the Kenya National KNBS out of the 230 Global Indicators

**Green Energy Strategy:** This CIDP will focus on promotion of green energy interventions including deliberate programmes and projects on waste management and recycling and renewable energy generated from solar and wind.

This CIDP will focus on the following:

- **Public Sector Reforms:** This CIDP will focus on programmes that will ensure establishment and implementation of institutional, legal and regulatory framework aimed at strengthening the public sector. The County Government will put in place a public participation policy and strategy and a comprehensive public participation law and guidelines and ensure effective public participation. This CIDP will also define programmes that will ensure transparent and accountable public resources mobilisation, utilisation and management. Further, anti-corruption and county values policies will be formulated and implemented.
- **Human Resources Development and Management:** This CIDP will focus on programmes that will carry out a systematic campaign to transform our people's thinking to go beyond subsistence survival to thinking innovatively for increased income and sustainability. The County Government will promote the culture of enterprise creation especially by young people, to replace the current preoccupation with being employed and employing people where there are no value adding opportunities. The CIDP will also prioritise and promote applied sciences and technical training with a strong emphasis on technical and vocational skills training. Further, county youth service programs will be introduced to promote patriotism, discipline and responsibility.
- **Health Services:** The County Government will prioritise health services programmes including public healthcare, deliberate investment in public and community health infrastructure and services to ensure the population adopts healthy living habits and disease prevention. The County Government will develop sustainable human resources for the health and medical services sector. Promotion of MCH, preventive and curative health initiatives and access to health services will also be prioritised. Also, promotion of health insurance will be undertaken.



- **Agriculture and Food Security:** The County Government will develop and implement projects and programmes aimed at promoting smart agriculture including zero and minimum tillage, sustainable production and preservation of indigenous seeds and other plant and animal matter and the growing and consumption of traditional foods and conservation agriculture. The County government will also focus on long term soil conservation programmes. Smallholder agriculture model programmes will be prioritised with the aim of improved incomes and food security.

The government will also focus on promotion of horticulture, value chain promotion and value addition on the farm and through co-operatives. Fish farming will be prioritised and promoted alongside poultry, dairy and beekeeping through scientific and technological advances. Agroforestry programme to ensure every homestead has indigenous trees, bamboo and non-indigenous fruit trees on at least 10% of its land.

- **Water and Sanitation:** The County Government will invest in the development of water supply and sanitation systems in both rural and urban areas and county institutions, as well as community managed water systems in every sub-county. The County Government will also promote ground and rainwater harvesting and conservation of water sources, basins and towers including conservation of water catchment areas and sources, as well as the protection of natural water springs, riparian areas and wetlands. Efforts will be made to establish water bottling company.
- **Trade, Industry and Commerce:** The County Government will focus on promoting micro industries in processing and value addition aimed at employment creation, wealth creation and minimising post-harvest losses. Focus will also be centered towards reviving, supporting and standardising cottage industries and promoting service industry. Specific programmes will be designed to promote marketing and micro financing through establishment of cooperative societies. Further, promotion of tourism will be undertaken through development of tourism facilities and promotion of eco-tourism and cultural tourism as well as conferencing.
- **Infrastructure and Communication:** The County Government will prioritise investments in paving new access roads, maintenance and improvement of the existing paved roads in urban areas to bitumen standards. The County Government will also prioritise high speed internet connectivity aimed at



reliable communication. ICT will be promoted as a backbone for development and creation of jobs for the youth. Legal framework will be put in place for effective and efficient management of the transport system.

- **Education:** Recognizing the importance of Early Childhood Education and Development on the overall emotional, physical and social development of the individual, the County Government will invest in developing, equipping and staffing of early childhood education and development centres at all public primary school in the County. The County Government will set up an “Education Improvement Fund” through which public primary and secondary schools will be supported. The County Government will invest in building the capacity of technical and vocational colleges in all sub counties and prioritise completion of the two that are under construction in Emuhaya and Sabatia, and renovation of existing ones, equipping them with modern equipment and ensuring they have qualified managers and staff. The County Government will offer full scholarships to post-high school students opting for technical and vocational skills training. This will also ensure that the County will become a “to-go-to” source of high quality technicians for the Kenyan and international markets by investing in facilities for technical skills and vocational training. Depending on availability of resources, infrastructure of our secondary schools and tertiary institutions will be improved.
- **Land, Environment and Natural Resources:** The County Government will prioritise institutional, policy and legal framework reforms to guide utilisation of land, environment and natural resources. The County Government will also prioritise physical planning and resource mapping using GIS technology. In this regard, County Spatial and towns plans will be prepared and under World Bank Urban Support Program, Vihiga Municipality will be established and managed by an independent board.
- **Security and Disaster Management:** Security is necessary for any form of development and for peace and unity. The County Government in collaboration with the National Government will ensure that security is maintained through regular patrols, community policing and establishment of County Policing Authority. The county government will install lighting in all towns and markets and will provide toll-free telephone number for crime and disaster reporting by the public. The county government will also establish a disaster management unit that will be equipped with fire engine and firefighting equipment and qualified staff as well as enacting disaster management policy.

## Chapter 3: FOUNDATIONS FOR NATIONAL TRANSFORMATION

### OVERVIEW

Achievement of programme and project goals in the economic, social and political pillars is dependent on specific foundations namely, Transport, Infrastructure and Communication, Administration of County Affairs, Land Reforms, Values and Ethics, Security, Peace Building and Conflict Resolution and Own Sources of Revenue Reforms.

#### Transport, Infrastructure and Communication

***Vision: World class provider of cost-effective transport, public utility infrastructure facilities and services and ICT***

Infrastructure plays a critical role of facilitating and accelerating socio-economic development in the county. Investment in infrastructure programmes and projects will focus on accessibility, quality, functionality, job creation, disaster preparedness and protection of the environment. Over the medium term, the County Government will continue investing in infrastructure development to further support development in other sectors. The County Government will prioritise investment in paving, maintaining and rehabilitating existing feeder roads and opening of new rural access roads. Investment in ICT infrastructure services will include fibre connectivity and establishment of ICT hubs. The programmes and projects in this sector aim at addressing SDG 9 (Industry Innovation and Infrastructure) over the medium term.

#### Public Sector Reforms

***Vision: A transformed and accountable public service providing efficient and quality services to the citizenry***

Public sector reforms will continue to be guided by the principles in the Constitution and the Kenya Vision 2030 which bind all public officers to observe the principles of good governance; professionalism; high patriotism, ethics and integrity; a public service ecosystem and environment that is harmonious, inclusive, diverse and sustainable; and leveraging on innovation, science and technology. The county plan public sector reforms and transformation aimed at achieving the set targets in SDG 16 (Peace, Justice and Strong institutions).

## Finance and Economic Planning

***Vision: Prudent public expenditure management and resources mobilisation for optimal service delivery***

The PFMA establishes the County Treasury and elaborates their roles and responsibilities; especially prudent learning and efficient management of financial resources. The County Treasury is generally responsible for coordination all County economic and fiscal affairs. The initiatives for finance and economic planning are geared towards ensuring partnerships in achieving the other SDG goals. These initiatives address SDG 17 (Strengthen the means of implementation and revitalize the global partnership for sustainable development). Further, the county treasury will ensure effective and efficient coordination of own revenue collection.



## Chapter 4: THE ECONOMIC PILLAR

### OVERVIEW

Kenya Vision 2030 identified six priority sectors with high potential of spurring the country's economic growth and development. The sectors are: tourism, agriculture and livestock, wholesale and retail trade, manufacturing, business process outsourcing/IT Enabled Services and financial services. These sectors were expected to drive achievement of 10 percent GDP growth by 2017. In this regard, the County Government of Vihiga, and in line with the Fourth Schedule of the Constitution, has identified Agriculture, Livestock, Fisheries and Cooperatives and Trade, Industry, Tourism and Entrepreneurship as priority sectors to drive the County's economic growth.

#### **Agriculture, Livestock, Fisheries and Cooperatives**

***Vision: Innovative, commercially oriented, competitive and modern agriculture, livestock and fisheries***

Agriculture is practiced on smallholder farms with focus on crop, livestock and fisheries production. Tea farming considered as a cash crop in the County supported by Mudete Tea factory under KTDA. Other farming practices are for domestic consumption and retail purposes. The planned programmes and projects under this sector aim at achieving SDGs 1 (No Poverty), 2 (Zero Hunger), 3 (Good health and Well-being) and 13 (Climate Action).

#### **Trade, Industry, Tourism and Entrepreneurship**

***Vision: Industrially developed county***

Trade, Industry and Entrepreneurship has been identified key engines of the economy due to immense contribution to employment and wealth creation. Vihiga County is within the western Kenya tourism circuit with unique landscape, topology and sites. The development priorities under this sector will ensure attainment of SDGs 1 (No Poverty), 8 (Decent Work and Economic Growth), 9 (Industry, Innovation and Infrastructure) and 12 (Responsible Consumption and Production).

## Chapter 5: THE SOCIAL PILLAR

### OVERVIEW

The sectors which make up the social pillar include: Education, Science and Technical Vocational Training, Health Services, Environment, Water, Energy and Natural Resources, Physical Planning, Land and Housing, Youth, Gender, Sports, Culture and Social Services. This CIDP will focus on implementation of policies, programmes and projects in each of these sectors to ensure that they contribute towards prosperity and building a just and cohesive society that enjoys equitable social development in a clean and secure environment.

#### Education, Science and Technical Vocational Training

***Vision: Globally competitive education, training, research and innovation for sustainable development***

The Constitution provides for free and compulsory basic education which ensures no one is left behind in the walk towards prosperity. This is line with the Sustainable Development Goals and Africa's Agenda 2063 that emphasize inclusive and equitable quality education and promotion of lifelong learning opportunities for all. The development priorities under this sector aim at realising SDGs 4 (Quality Education) and 9 (Industry, Innovation and Infrastructure), with special focus on Vocational and Technical training.

#### Health Services

***Vision: A globally competitive, healthy and productive County***

The investment areas articulated in the Kenya Vision 2030 to attain the highest standards of health as enshrined in the Constitution include access, equity, quality, capacity and institutional frameworks. The Kenya Health Policy 2014-2030 identifies eight health policy orientations that are aligned to the five investment focus areas of the Vision. Over the medium-term plan period, the County Government will implement programmes and projects towards attainment of SDG 3 (Good Health and Well-being) with special emphasis on preventive rather than curative healthcare.



## **Environment, Water, Energy and Natural Resources**

***Vision: Clean, healthy, safe and sustainably managed environment***

The goal of the Environment, Water and Energy and Natural Resources sector is to enhance a clean, safe and sustainable environment, natural resources and access to water and sanitation services for all. The sector has fundamental role in the economy as it plays a critical role in securing the stewarding and sustaining the natural capital of the County. The sector has critical linkages with the main productive sectors such as agriculture, tourism, manufacturing and energy among others that depend on use of natural resources that are derived from the environment. The development priorities under this sector are aimed at realising SDG 6 (Clean Water and Sanitation), 7 (Affordable and Clean Energy), 13 (Climate Action), 14 (Life Below Water) and 15 (Life on Land).

## **Physical Planning, Land and Housing**

***Vision: Sustainable land management, modern urban infrastructure and affordable and quality housing***

The County's population is projected to grow from 637,877 in 2017 to 694,819 in 2022. The increase in population in both urban and rural areas exerts pressure on land and available resources. This leads to a number of challenges which include increased demand for socio-economic services. Deliberate programmes and projects under this sector aim at realising SDG 11 (Sustainable Cities and Communities)

## **Youth, Gender, Sports, Culture and Social Services**

***Vision: Productive workforce, equal opportunities, conserved heritage and vibrant arts and sports industry***

The County's population is projected to grow from 637,877 in 2017 to 694,819 in 2022. The increase in population in both urban and rural areas exerts pressure on land and available resources. This leads to a number of challenges which include increased demand for socio-economic services.

Sports and Culture play crucial role in overall development of the County's economy and well-being of its people in twofold: firstly, through development and promotion of sports and secondly, through promotion and exploitation of the County's diverse culture. The programmes and projects under this sector aim at promoting equality and social protection as required in SDG 5 (Gender Equality) and 10 (Reduced Inequalities)

## Chapter 6: THE POLITICAL PILLAR

### OVERVIEW

The Political Pillar envisages a democratic political system that is issue-based, people-centered, result oriented and accountable to the public. Since the inauguration of the Constitution, progress has been made in advancing strategic political, governance and institutional reforms and these include enactment of legislation mandated by the Constitution, establishment of new governance institutions at national and county levels, civic education, judicial transformation, police reforms, reforms in prisons and correctional services, changes in the electoral processes, promoting national cohesion and social integration, transparency and accountability and the rule of law.

In addition, the Constitution (2010) devolves considerable functions and powers to the county governments, which include agriculture, health services, control of air and other pollution, cultural activities, transport, animal control and welfare, trade development, planning and development, pre-primary education, natural resources and environmental conservation, public works and services, firefighting services and disaster management, control of drugs and pornography and coordinating participation of communities.

### Good governance

Our political philosophy and platform is Social Democracy. This philosophy believes that a successful Government is built through teamwork, and ensures promotion of social, economic, cultural and political development opportunities for everyone. The County Government shall therefore engage political and development partners locally, nationally, regionally and internationally, who subscribe to the philosophy of Social Democracy. We will solidly remain part of the political movement and allies that believe in and promote social democracy in Kenya.

Guided by the Constitution and Laws of Kenya, we shall define and document what the County Government of Vihiga will look like, outlining all the different departments and agencies and how they relate to each other for the service of the people of Vihiga and Kenya.

We will develop a transparent and accountable public resources mobilization, utilization and management system that will include:



1. A comprehensive, fair and equitable system for local revenue collection and utilization across the County;
2. A framework for mobilization of resources locally, nationally and externally;
3. A comprehensive public debt management policy;
4. Efficiency Monitoring Unit to continuously monitor budget implementation and ensure fidelity;
5. A County Audit Unit to ensure equity and accountability

The County Government will develop a comprehensive strategy to fight and prevent corruption in all sectors of our County and Society

### **Public Participation and Civic Education**

The County Government will put in place a public participation and civic education policies and a comprehensive laws and guidelines and ensure that the County Government prioritises effective public participation and civic education.

### **Peace Building and Conflict Resolution**

The County will foster unity of purpose among ALL communities of Vihiga County, through dialogue, peace initiatives, a collaborative approach to development and shared prosperity.

The County will convene reconciliation conference whose outputs will be managed and promoted by a publicly funded County Social and Economic Council, whose membership will be drawn from all the communities of Vihiga County, to secure the county integration and cohesion process.

The County will prioritise alternative dispute resolution as envisaged in Article 159 of the Constitution of Kenya, 2010. The County will establish a grievance redress committee that will seek to address and resolve disputes before they escalate to possible litigations. The County will further partner with the County Peace Committee and all arms of National security apparatus. The Governor will roll out the County Policing Authority as stipulated in Section 41 of the National Police Service Act. The authority will ease community policing and management of security in the County

## Chapter 7: THE IMPLEMENTATION, MONITORING AND EVALUATION FRAMEWORK

### OVERVIEW

In order to implement this plan effectively, the County Government shall adopt an institutional framework that will enhance coordination and efficiency to meet the goals of the plan. This chapter therefore presents the institutional structure as well as highlighting the various roles of the critical stakeholders and organs that will be used to deliver the aspirations of the residents. This will ensure clarity of roles and provide a basis for performance evaluation. This chapter also outlines resources mobilisation and management framework. This chapter further outlines the monitoring and evaluation framework. It explains how the CIDP will be translated into sector plans and then implemented through the MTEF in order to uphold the linkages in the Public Expenditure Management cycle (PEM).

**Annexe-1** gives details of CIDP sectoral programs/projects implementation matrix.

### Institutional Framework

#### ➤ The County Citizens

The forum comprises of community representatives, the business community, faith-based organisation, civil society representatives and community-based organizations. Their roles will be:

- To identify priority projects and programmes;
- To carry out social accountability of projects and programmes;
- To promote Participatory Monitoring and Evaluation among the people;
- To serve as the community entry and focal point;
- To highlight development challenges; and
- To assist in community mobilisation and sensitization.

### ➤ **County Budget and Economic Forum**

The forum shall comprise of the Governor, County Executive Committee members and a number of representatives equal to the number of County Executive Committee members appointed by the Governor not being county public officers, equal to the number of executive committee members from persons nominated by organisations representing professionals, business, labour issues, women, persons with disabilities, the elderly and faith-based groups at the county level. Their role is to provide means for consultation by the county Government on:

- Preparation of County plans, County Fiscal Strategy Paper and Budget Review Outlook Paper; and
- Matters relating to budgeting, the economy and financial management at the County.

### ➤ **County Assembly**

The County Assembly comprises the elected and nominated members, the Speaker, Clerk and the County Assembly Public Service Board. Its role shall be:

- Enacting laws and policies;
- Receiving and approving the development plans and budgets of the county;
- Overseeing the development and promotion of public investments;
- Promotion of value for money on development programmes and project; and
- Watchdog for the executive and promotion of peace and stability.

### ➤ **County Executive**

The County Executive comprises the Governor, Deputy Governor and the County Executive Committee Members. Its role in implementation of the CIDP shall be:

- Providing policy direction in the County Government and ensuring proper governance structures are in place;

- Managing and coordinating functions for effective implementation of projects and programmes;
- Ensuring implementation of county and other national legislation, as may be required;
- Ensuring implementation and evaluation of the CIDP; and
- Ensuring availability of resources for proper implementation of the plan.

### ➤ **Sector Working Groups**

Their roles shall be:

- Link the CIDP to the MTEF;
- Ensuring the implementation of programmes and projects spelt out in the plan;
- Providing feedback on the implementation of projects and programmes;
- Ensuring prudent management of resources;
- Co-ordination of programmes and projects to avoid duplication;
- Advising on project design, selection, budgeting, implementation and sustainability;
- Preparing budget estimates for programmes and projects ensuring value for money; and
- Mobilising resources and Supervise implementation of projects.

### ➤ **State and Non-State Actors**

These comprise the National Government, Semi-Autonomous Government Agencies, Independent offices and Commissions and civil society networks. The roles of state and non-state actors include:

- Funding, implementation and advocacy;
- Ensuring prudent management of county finances and resources;
- Human resource development;
- Provision of vital development statistics and information; and
- Promotion of peace and ensuring a stable macroeconomic environment.

## ➤ Monitoring and Evaluation Unit

Monitoring and evaluation include National and County Government, Economic Planning department, citizen representation Project Management Committees and Development Partners. Their roles will include:

- Carry out monitoring and evaluation
- Recommend on monitoring and evaluation policy improvement.
- Generate information for project/programme improvement
- Review and document best practices
- Develop monitoring and evaluation tool for departments
- Preparation of quarterly and annual monitoring and evaluation reports

## Resource Requirements and Gap

The following are resources required to finance the 2018-22 CIDP with regard to programmes and projects planned to be implemented by each county department.

### *2018-2022 CIDP Resource requirements per county department*

Department	Amount (KES Millions)
Administration and Coordination of County Affairs	1,270
Transport, Infrastructure and Communication	6,060
Finance and Economic Planning	310
Agriculture, Livestock, Fisheries and Cooperatives	3,980
Trade, Industry, Tourism and Entrepreneurship	4,910
Education, Science and Technical Vocational Training	6,280
Health Services	8,750
Environment, Water, Energy and Natural Resources	5,895
Physical Planning, Land and Housing	2,900
Youth, Gender, Sports, Culture and Social Services	3,480
Political Pillar	1,235
<b>Total</b>	<b>45,070</b>

## 2018-2022 CIDP Revenue Projections

Department	Amount (KES Millions)
Devolved funds (Article 202 (1) (2))	28,604
Projected (5% pa) on the basis of the 2017/18 CARA	28,604
Own Sources of Revenue	1,500
Total	30,104
<b>2018-22 CIDP financing deficit</b>	<b>14,966</b>

## Resources Mobilisation and Management Framework

Over and above the revenue spelt in Article 202 (1) and (2) of the Constitution, the County plans to mobilise resources through own sources of revenue and external financing of projects through grants and donations and PPP

## Financial Management Strategies

The National Treasury is expected to design and prescribe an efficient financial management system for the national and county governments to ensure transparent financial management and standard financial reporting. The County Treasury, subject to the Constitution, will;

- Monitor, evaluate and oversee the management of public finances and economic affairs of the county government including developing and implementing financial and economic policies in the county;
- Preparing the annual budget for the county;
- Coordinating the preparation of estimates of revenue and expenditure of the county government;
- Coordinating the implementation of the budget of the county government;
- Mobilizing resources for funding the budgetary requirements of the county government putting in place mechanisms to raise revenue and resources;
- The County Treasury will also ensure compliance with accounting standards prescribed and published by the Accounting Standards Board from time to time; and
- It will also ensure proper management and control of, and accounting for the finances of the county government and its entities in order to promote efficient and effective use of the county's budgetary resources.

## **Sector Reports and the Medium-Term Expenditure Framework (MTEF)**

The county departments will prepare their sector reports latest September during the budget calendar. The sector reports will form basis of the ADPs, CBROPs, FSPs and PBBs. The sector reports will report on three years performance and project plans for the next three years. The projected plan will be on the basis of the programmes and projects in the CIDP. The sector reports will further breakdown the sector programmes and projects in the CIDP into sub-programmes, activities, outcomes, outputs and KPIs. Therefore, there will be a table showing past performance and one showing planned performance based on the CIDP with the said programmes, sub-programmes, activities, outcomes, outputs and KPIs.

## **Reporting, Reviewing and Amending the 2018-22 CIDP**

The 2018-22 will be reported as follows:

- i. The Annual Progress Review (APR)
- ii. Mid Term Review (MTR)
- iii. End Term Review (ETR)

The above reports will inform the revision of the CIDP in accordance to Section 112 of the CGA.

## **Monitoring and Evaluation Institutional Framework**

The County department of Finance and Economic Planning will establish a Monitoring and Evaluation Unit. The Unit will institute a participatory monitoring and evaluation framework at the community, ward, sub-county and county level. The composition of the monitoring committees shall include community members, heads of implementing departments, and the elected leaders. Information obtained from monitoring and evaluation field visits shall be collated and reports made to inform future planning budgeting and implementation. The governor will chair the county executive committee and the team composed of county executive officers and other key stakeholders will carry out the monitoring and evaluation. Further, the Governor will establish a delivery unit in his office for rapid monitoring and evaluation.



## ANNEXE 1 – The CIDP Program/Project Implementation Matrix

### FOUNDATIONS OF COUNTY TRANSFORMATION

#### Transport, Infrastructure and Communication

Programme/ Project	Objectives	Expected Output/ outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Low Volume Seal Roads Project	To improve transport infrastructure	Improved road transport connectivity	Number of kilometres upgraded to bitumen standards	Department of Infrastructure	2018 - 2022	CGV GoK DPs	4,500
Construction and equipping of a mechanical unit	To improve effectiveness and efficiency in transport services	Cost effective management of transport	Mechanical unit constructed and equipped	Department of Infrastructure	2018 - 2022	CGV DPs	60
Construction and equipping resources and data centres	To improve service delivery through ICT;  To improve access to ICT laboratories in public institutions	Efficient and reliable delivery of services;  Improved ICT knowledge	Number of data and resources centres constructed, equipped and commissioned;  Number of ICT laboratories in public learning institutions equipped	Department of ICT; MoE	2018 - 2022	CGV GoK	200
Road Transport Development Programme	To improve infrastructure supervision and development	Improved rural roads network and access; lighting and security at market centres;	Kilometres of rural roads graveled and maintained; number of foot bridges and bridges constructed; Street lights installed and maintained	Departments of Transport and Infrastructure	2018 - 2022	CGV, GoK DPs	1000
Transport Management Programme	To ensure effective and efficient transport system	Improved and accessible transport systems	Renovated and operational Airstrip in Hamisi; Constructed and commissioned bus terminals	Departments of Transport and Infrastructure	2018 - 2022	CGV, GoK DPs	120
ICT Development Programme	To improve ICT coverage and service delivery through ICT	Enhanced service delivery	Internet connectivity (LAN and WAN); Number of fibre optic connections; Web portals established; County Wi-Fi; County CCTV installations.	Department of ICT	2018 - 2022	CGV, GoK DPs	160

## Public Sector Reforms

Programme/ Project	Objectives	Expected Output/ outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Construction of official residences for the Governor, Deputy Governor and the Speaker	To establish official county government residences	Improved coordination of administration and symbols of County Government authority	Official residences for the Governor, Deputy Governor and Speaker	Department of Public Sector	2018 - 2022	CGV	180
Construction of Vihiga County headquarters sub county and ward offices	To provide improved and adequate office space	Improved service delivery	Number of offices constructed, equipped and commissioned	Department of Public Sector  Department of Transport and Infrastructure	2018 - 2022	CGV	400
Establish and strengthen disaster management unit	To provide disaster preparedness infrastructure	Disaster preparedness	Established disaster management unit	Department of Public Sector	2018 - 2022	CGV DPs	100
Establish Kenya School of Government in the County	To enhance continuous staff skills development	Trained and skilled staff	Memorandum with the Kenya School of Government; Land identified for construction; Number of staff trained;	Department of Public Sector; Kenya School of Government; Department of Lands	2018 - 2022	DPs KSG GoK	300
Establish and implement a service delivery unit	To enhance service delivery	Improved service delivery	Service delivery unit established and commissioned	Department of Public Sector	2018 - 2022	CGV	60
Establish and implement the Vihiga County values and ethics programme	To promote values and ethics in the public sector	Positive attitude and service delivery approach to work	Values and Ethics Framework and Unit	Department of Public Sector	2018 - 2022	CGV	30
Develop and implement public participation and civic education programme	To enhance citizen engagement and participatory management; To promote civic education	Improved citizen engagement; Educated public on civic responsibility	Citizen engagement and civic education framework; number of public forums on citizen engagement and civic education held	Department of Public Sector	2018 - 2022	CGV DPs	150

## Finance and Economic Planning

Programme/ Project	Objectives	Expected Output/outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Establish and implement monitoring and evaluation dashboard	To provide a framework and dashboard for Monitoring and Evaluation	Robust and accurate project and programme implementation feedback	Monitoring and Evaluation reports	Department of Finance and Economic Planning	2018 - 2022	CGV DPs	50
Decentralisation of IFMIS and Public Procurement and Assets Disposal Act	To ensure IFMIS and the PPADA are implemented at each County entities	Efficient and effective execution of procurement and transacting through IFMIS	Number of departments executing procurement and transacting through IFMIS	Department of Finance and Economic Planning	2018 - 2022	CGV DPs MoDP National Treasury	30
Own Sources of Revenue Reforms	To enhance collection of revenue from own sources	Improved collections from own sources of revenue	Amount of revenue collected from own sources; County Government of Vihiga Revenue Agency; Own sources of revenue legislations passed; Fully automated own sources of revenue management information system	Department of Finance and Economic Planning	2018 - 2022	CGV DPs	100
Assets Management	To establish and maintain County Assets Management Information System	Tracked County Assets	Operational County Assets Management Information System	Department of Finance and Economic Planning	2018 - 2022	CGV	50

## THE ECONOMIC PILLAR

### Agriculture, Livestock, Fisheries and Cooperatives

Programme/ Project	Objectives	Expected Output/ outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Establishment of Agriculture Training Centre (ATC)	To facilitate training of farmers and stakeholders	Trained farmers and stakeholders	ATC constructed, equipped and commissioned	Department of Agriculture	2018 - 2022	CGV PPP GoK	300
Promotion of Smart Agriculture and Conservation Farming	To promote environment friendly and conservation agriculture practices	Environmentally friendly and conservative farming practices; sustainable agriculture and productivity	Number of farmers sensitised; Number of demonstration farms established; Report on technologies adopted by farmers	Department of Agriculture	2018 - 2022	CGV DPs	150
Fertilizer subsidy	To increase access to affordable fertilizer	Increased crop production and incomes	Number of farmers supplied with subsidised fertilizer	Department of Agriculture	2018 - 2022	CGV	300
Promotion of alternative crop production	To promote crop diversification	Increased crop production and incomes	Number of farmers introduced to alternative crops	Department of Agriculture	2018 - 2022	CGV	100
Promotion of indigenous crop and vegetable production	To improve food security and nutrition	Improved nutrition and food security	Number farmers producing indigenous crops and vegetables;  Tonnes of indigenous crops and vegetables produced	Department of Agriculture	2018 - 2022	CGV	50
Accelerated agriculture inputs access	To promote access to agriculture inputs	Increased crop productivity	Agriculture inputs revolving fund established and commissioned; Number of farmers accessing agricultural inputs through loans	Department of Agriculture	2018 - 2022	CGV	300

Strategic grains reserve	To ensure sustained grain supply during emergencies and bridging supply deficit	Food security	Tonnes of grains procured and stored; Number of people benefiting from supply of grains from the reserves	Department of Agriculture	2018 - 2022	CGV GoK	300
Promotion of smallholder irrigation and greenhouse farming	To promote smallholder irrigation and farming	Increased efficiency and effectiveness of small holder crop production	Number of smallholder farmers benefiting from irrigation and greenhouses	Department of Agriculture	2018 - 2022	CGV	300
Crop diseases and pest control	To prevent and control crop diseases and pests	Healthier crop free of diseases and pest invasion	Number of disease and pest control campaigns; Number of farmers reached	Department of Agriculture	2018 - 2022	CGV	50
Soil sampling and testing	To provide scientific data on soils	Increased crop production	Number of soil samples and tests carried out; Soil sampling and testing equipment procured and commissioned;	Department of Agriculture	2018 - 2022	CGV DPs	100
Horticulture crop promotion, development and commercialisation	To promote horticulture farming	Increased horticulture farming and incomes	Number of farmers engaged in horticulture	Department of Agriculture	2018 - 2022	CGV DPs	150
Revitalisation of the cooperative movement	To promote formation and working of farmers' cooperatives	Improved agriculture value chains	Number cooperatives established	Department of Agriculture	2018 - 2022	CGV	200
Apiculture (beekeeping) promotion	To increase apiculture farms	Diversified sources of income	Number of apiculture farms established	Department of livestock	2018 - 2022	CGV	30
Dairy farming promotion	To increase milk production	Increased incomes from dairy products	Number of dairy farmers supported	Department of livestock	2018 - 2022	CGV DPs	300
Alternative livestock farming promotion	To increase number of farmers rearing alternative livestock	Increased incomes and food security	Number of farmers rearing alternative livestock	Department of livestock	2018 - 2022	CGV	50

Veterinary and public health	To ensure safe and healthy livestock and livestock products	Reduced incidences of animal disease and pests and livestock products contaminations	Number of veterinary and public campaigns held; Number of modern slaughterhouses constructed and equipped; Number of existing slaughterhouses renovated; Number of slaughterhouse licenses issued; Number of kilograms of livestock meat inspected	Department of veterinary services	2018 - 2022	CGV	250
Promotion of fodder bulking, poultry feeds production and demonstration sites development	To promote fodder bulking and poultry feeds production technology	Increased fodder bulking and poultry feeds production	Number of fodder bulking demonstration sites established and commissioned; Number of farmers undertaking fodder bulking; Kilograms of poultry feeds produced	Department of livestock	2018 - 2022	CGV	100
Emerging poultry farming production	To increase emerging poultry farming	Food security and improved incomes	Number of households engaging in emerging poultry farming	Department of livestock	2018 - 2022	CGV	50
Promotion of livestock multiplication and subsidised Artificial Insemination Services	To promote access to improved livestock breeds	Improved livestock breeds	Number of livestock multiplication centres established; Number of improved livestock breeds; Number of livestock artificially inseminated.	Department of livestock	2018 - 2022	CGV DPs	150
Veterinary laboratory	Establish a veterinary laboratory in the county	Improved and accessible veterinary services	Veterinary laboratory constructed and commissioned	Department of veterinary services	2018 - 2022	CGV DPs	50
Development and equipping of fish hatcheries and training facilities	To establish fish hatcheries and facilities	Enhanced fish farming and improved incomes from fish farming	Fully developed fish hatcheries and facilities centre	Department of fisheries	2018 - 2022	CGV DPs	150

Promotion of fish farming in the County	To increase uptake of fish farming	Increased fish production; Increased incomes; Improved nutrition	Number of farmers engaged in fish farming	Department of fisheries	2018 - 2022	CGV DPs	150
Promotion of fish feeds production	To improve quantity and quality of fish feeds	Improved access to fish feeds	Number of fish feeds production investments	Department of fisheries	2018 - 2022	CGV	100
Agricultural extension services	To promote technology transfer and farmer education	Increased uptake of best agricultural practices; improved incomes and livelihoods; food security	Number of technologies transferred and promoted; Increase incomes attributed to better farming practices;	Directorate of extension services	2018 - 2022	CGV	100
Youth, women and vulnerable groups in agriculture initiatives	To promote involvement of youth, women and vulnerable groups in agriculture	Increased jobs to youth, women and vulnerable groups in agriculture sector; improved incomes and livelihoods	Number of youth, women and vulnerable groups involved in agriculture initiatives	Directorate of extension services	2018 - 2022	CGV	100

## Trade, Industry, Tourism and Entrepreneurship

Programme/ Project	Objectives	Expected Output/outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Establish granite products processing and value addition factory in the County	To promote investment in granite processing and value addition	Creation of employment; Increased incomes from granite products	Number of granite processing factories; Number of granite value added products produced	Department of industrialisation	2018 - 2022	CGV PPP GoK	900
Census of all forms of trade in the County	To determine the number, types and location of businesses in the County	Improved information regarding forms of trade in the County.	Database of all business in the County classified to type, location, number and contribution to employment	Department of Trade	2018 - 2022	CGV	50



Construction of retail and fresh produce markets in Sabatia, Emuhaya, Hamisi, Vihiga and Luanda	To improve access to markets by both retailers and producers	Reduced post-harvest losses; Increased incomes	Number of retail and fresh produce markets constructed	Department of Trade	2018 - 2022	CGV	300
Promote financing for smallholder and small and medium enterprises	To promote trade development	Increased investments in trade; Increased job creation	Amount of loans disbursed	Department of Trade	2018 - 2022	CGV	500
Promote County branding and destination marketing	To brand Vihiga County and promote trade, tourism and investment opportunities	Accessible information about Vihiga County on trade, tourism and investments	Number of new investments associated with branding of the County; Number of tourists	Department of tourism	2018 - 2022	CGV	100
Establishment of industrial parks	To promote industrial development	Increased industrial investment; Improved incomes	Number of industrial parks established; Number of jobs created	Department of industrialisation	2018 - 2022	CGV PPP	850
Promote establishment of a water bottling plant in the County	To promote industrial development	Increased industrial investment; Improved incomes	Number of water bottling plants established; Number of jobs created	Department of industrialisation	2018 - 2022	CGV PPP	100
Promote cottage industry	To promote industrial development	Increased industrial investment; Improved incomes	Number of cottage industries established plants; Number of jobs created	Department of industrialisation	2018 - 2022	CGV PPP	100
Entrepreneurial skills development	To equip traders with appropriate entrepreneurial skills	Improved trade and business practices	Number entrepreneurs trained/ mentored	Department of Trade	2018 - 2022	CGV	100
Organise trade fairs and exhibitions	To promote the investment opportunities available in the County and to showcase County products	Increased investments in the County	Number of trade fairs and exhibitions held	Department of Trade	2018 - 2022	CGV	100
Inter County trade promotion and development	To promote trade with the neighbouring counties	Improved livelihoods	Number of promotion initiatives undertaken	Department of trade	2018 - 2022	CGV	50

Promotion of industrial development	To accelerate industrial development (Agricultural crop industries; Horticulture and value addition industries; Livestock and poultry processing industries; dairy industry and fish processing industries; fresh produce storage facilities)	Increased job creation and incomes; industrialisation	Number of acres of land banked for industrial development;  Number of industries established; Number of jobs created; fresh produce storage	Department of Industry	2018 - 2022	CGV DPs PPP	500
Establishment of warehouses in the County	To promote industrial development	Increased trade	Number of warehouses developed	Departments of Trade and Industry	2018 - 2022	CGV EPZ PPP	300
Revive Jebrok Coffee factory	To promote coffee farming	Improved livelihoods of coffee farmers	Operating Jebrok Coffee factory	Department of Industry	2018 - 2022	CGV PPP	150
Development and preservation of community cultural sites	To identify, develop and preserve community cultural sites	Preserved cultural heritage	Number of community cultural sites identified, developed and preserved	Department of Tourism	2018 - 2022	CGV DPs	110
Promote establishment of a tourist hotels in the County	To increase tourism accommodation and recreation	Increased number of tourists; Increased income	Number of tourist hotels established;  Number of eco lodges and nature trails identified and developed	Department of Tourism	2018 - 2022	CGV PPP	250
Create a recreational park	To facilitate and avail recreational facilities	Improved social wellbeing; Increased income	Number of recreational parks established	Department of Tourism	2018 - 2022	CGV PPP	200
Mapping of potential and rehabilitation tourist sites	To identify, map and develop potential tourism sites	Increased tourism activities; increased income	Number of tourist sites identified, mapped and developed	Department of Tourism	2018 - 2022	CGV PPP	200

## THE SOCIAL PILLAR

### Education, Science and Technical Vocational Training

Programme/ Project	Objectives	Expected Output/outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Establishment of an ECD centre of excellence in each sub county	To improve access to education and set standards of development	Improved access to education; Improved education facilities and infrastructure	Number of ECDE centres constructed, equipped and commissioned	Department of education	2018 - 2022	CGV	100
Establish model vocational training centre in each sub county	To improve access to education and set standards of development	Improved access to education; Improved education facilities and infrastructure	Number of vocational training centres constructed, equipped and commissioned	Department of education	2018 - 2022	GoK & CGV	700
Career needs assessment	To determine career needs in the county	Appropriate career choices	Career needs assessment master plan	Department of education	2018 - 2022	CGV	30
Promote establishment of universities in the county (Kaimosi, Vokoli and Eburnangwe)	To improve access to education and set standards of development	Improved access to education; Improved education facilities and infrastructure	Number of universities established in the County	Department of education	2018 - 2022	CGV GoK	500
Primary school support	To promote establishment; renovations; employment of teachers; equipping and scholarships	Improved school infrastructure; reduced incidences of dropouts associated with lack of fees	Number of primary schools supported; amount of bursaries disbursed	Department of education	2018 - 2022	CGV GoK DPs	1,250
Secondary school support	To promote establishment; renovations; employment of teachers; equipping and scholarships	Improved school infrastructure; reduced incidences of dropouts associated with lack of fees	Number of secondary schools supported; amount of bursaries disbursed	Department of education	2018 - 2022	CGV GoK DPs	1,250
Adult learning support	To enhance adult learning and skills	Increased access to adult learning	Number of community learning and resource centres established	Department of education	2018 - 2022	CGV	50
Construction, completion and equipping of new and existing ECD centres	To promote access to ECDE	Improved ECDE	Number of ECDE established, renovated and equipped	Department of education	2018 - 2022	CGV DPs PPP	500

Capitation of ECD centres	To improve ECDE services	Improved ECDE services	Number of ECDE financed	Department of education	2018 - 2022	CGV PPP	200
Develop infrastructure of existing Vocational Training Centres; Equipping of existing vocational training centres	To increase quality of VTC education	Increased enrolment in VTC	Number of VTC equipped	Department of education	2018 - 2022	GoK CGV DPs	500
Capitation in vocational training centres	To improve VTC services	Improved VTC services	Number of VTC financed	Department of education	2018 - 2022	CGV PPP	500
Employment of vocational training instructors	To increase quality of VTC education	Increased enrolment in VTC	Number of VTC tutors employed	Department of education	2018 - 2022	CGV	300
Promotion craft centres	To promote and develop craft skills	Improved livelihoods	Number of craft centres established	Department of education	2018 - 2022	CGV PPP	100
Promote establishment of special needs schools	To enhance education and capacity of special needs pupils and students	Improved access to special needs education	Number of special needs schools established	Department of education	2018 - 2022	CGV GoK DPs	50

## Health Services

Programme/ Project	Objectives	Expected Output/ outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Community Health Strategy	To ensure construction and equipping of 89 community units	Improved healthcare services at community level	Number of community health units established and equipped; number of community healthcare workers recruited	Department of health services	2018 - 2022	CGV DPs	300
Construction of Vihiga County Hospital medical plaza	Improved access to specialised medical services	Increased attention to specialised medical services	Number of specialised medical services offered	Department of Health Services	2018 - 2022	CGV DPs	400

Promotion of development of Kenya Medical Training college at Kegondi	Improved access to medical training facilities	Increased medical manpower in the County	Medical Training College established	Department of Health Services	2018 - 2022	CGV GoK	300
Implementation of Otichillo Care Mother and Child Health programme	Improved access to mother and child healthcare in the County	Improved MCH	Number of mothers and infants benefiting from Otichillo Care scheme	Department of Health Services	2018 - 2022	GoK CGV DPs	500
Construct, equip and staff sub county hospitals	To enhance access to healthcare	Improved accessibility	Number of sub county hospitals constructed, quipped, staffed and commissioned	Department of Health Services	2018 - 2022	CGV DPs	1,000
Upgrading of five existing hospitals and health facilities	To enhance access to healthcare	Improved healthcare services	Number of health facilities upgraded	Department of Health Services	2018 - 2022	CGV DPs	300
Malaria prevention and control	To reduce malaria prevalence	Reduced number of malaria admissions	Number of malaria patients admitted	Department of Health Services	2018 - 2022	CGV GoK DPs	250
Preventive healthcare forums	To increase public health awareness	Reduced cases of disease outbreaks	Number of public health campaigns held	Department of Health Services	2018 - 2022	CGV GoK DPs	250
HIV/AIDS programme	To reduce HIV/AIDS prevalence rates	Reduced new HIV/AIDS infections	Number of HIV/AIDS advocacy forums held;	Department of Health Services	2018 - 2022	CGV GoK DPs	500
Control and prevention of communicable diseases	To promote health education campaigns and surveillance	Reduced incidences of communicable diseases	Number campaigns	Department of Health Services	2018 - 2022	CGV GoK DPs	500
Control and prevention of non-communicable diseases	To promote health education campaigns and surveillance	Reduced incidences of non-communicable diseases	Number campaigns	Department of Health Services	2018 - 2022	CGV GoK DPs	250
Public health campaigns	To enhance inspection of public food handling outlets	Reduced incidences of diseases spread through food outlets	Number of food outlets inspected and licensed	Department of Health Services	2018 - 2022	CGV GoK DPs	50

Promote establishment of mobile health clinics	To promote mobile health clinic services	Improved access to medical services	Number of mobile health clinics operational	Department of Health Services	2018 - 2022	CGV GoK DPs	100
Jiggers control campaign	To reduce jigger infestation	Reduced jigger infestations	Number of campaigns and fumigation done	Department of Health Services	2018 - 2022	CGV GoK DPs	50
Construction, equipping, staffing of new health facilities	To enhance access to healthcare	Improved access to medical services	Number of new health facilities constructed, equipped, staffed and commissioned	Department of Health Services	2018 - 2022	CGV DPs	500
Renovation, expansion equipping and improving of existing health facilities	To improve medical services	Improved medical service provision	Number of health facilities renovated, equipped expanded and improved	Department of Health Services	2018 - 2022	CGV DPs	500
Upgrading of existing health facilities	To improve medical services	Improved medical service provision	Number of health facilities upgraded	Department of Health Services	2018 - 2022	CGV DPs	200
Pharmaceutical and non-pharmaceutical supplies	To improve access to medical supplies	Improved medical service provision	Medical supplies procured	Department of Health Services	2018 - 2022	CGV DPs	1,500
Construct County medical supplies storage	To provide a buffer zone in the supply chain of medical supplies	Reduced incidences of stock outs	Number of warehouses constructed	Department of Health Services	2018 - 2022	CGV DPs	100
Establishment of essential facilities and equipment within Vihiga County Referral Hospital	To improve provision of specialised services	Reduced incidences of referrals cases from Vihiga County to other Counties; Increased referrals of cases to Vihiga County Referral Hospital	Number of specialised facilities and equipment introduced at Vihiga County Referral Hospital	Department of Health Services	2018 - 2022	CGV DPs	500
Mother and Child healthcare initiatives	To improve mother and child mortality rates	Reduced mother and child mortality	Number of mother child healthcare initiatives implemented	Department of Health Services	2018 - 2022	CGV GoK DPs	200
Immunisation initiatives	To increase immunisation coverage	Reduced child mortality	Number of children immunised	Department of Health Services	2018 - 2022	CGV GoK DPs	150



## Environment, Water, Energy and Natural Resources

Programme/ Project	Objectives	Expected Output/ outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Completion of hydro power generation plant at Kaimosi dam	To generate hydroelectricity	Increased power supply	Completion of power generation plant at Kaimosi	Department of Energy	2018 - 2022	CGV PPP GoK	250
Landscapes Conversation and Livelihoods Improvement (LaCoLi) project	To build capacities; To promote landscape improvement to restore degraded ecosystem; To increase agro-biodiversity; To support nature-based enterprises for wealth creation	Environmentally informed citizenry; Increased vegetation cover; Regenerated landscapes; Improved water yields; Increased income and wealth creation from bio-diversity; Green economy uptake; Job creation and food security	Implemented Landscapes Conversation and Livelihoods Improvement (LaCoLi) project	Department of Environment	2018 - 2022	CGV EU	200
The Belgium Government Vihiga sub cluster Water Project	To increase access to safe and clean water	Increased access to piped water	Implemented Belgian Government Vihiga sub cluster Water Project	Department of Water	2018 - 2022	CGV Belgian Government	1,700
Drill boreholes at Vihiga County Referral Hospital and sub county hospitals	To improve access to water at health facilities	Reliable water supply	Number of boreholes drilled, equipped	Department of Water	2018 - 2022	CGV	65
Climate Action Plan	To promote climate action initiatives	Increased uptake of green energy initiatives (wind, solar, biogas); riparian lands conserved; action plan public awareness campaigns; climate change policies, legislation, strategies and plans;	Number of households and businesses using green energy, number of public awareness campaigns; number of climate action plans, policies and legislations; area under riparian lands conserved;	Department of Environment	2018 - 2022	CGV DPs	300

Establishment County water and sanitation company	To improve management of water supply and sanitation services	Improved service delivery	Establishment and commissioning of VIWASCO	Department of Water	2018 - 2022	CGV	50
Public awareness campaigns on climate change and environment conservation	To promote public awareness on climate change and environment conservation initiatives	Enlightened citizenry on climate change and environment conservation	Number of public awareness forums and campaigns held	Department of Environment	2018 - 2022	CGV DPs	100
Establishment of new piped water supply schemes	To increase access to clean and safe water	Increased access to piped water	Number of new connections and supply points	Department of Water	2018 - 2022	CGV	300
Rehabilitation and expansion of existing piped water schemes	To sustain supply of clean and safe water	Improved water supply schemes	Number of water schemes rehabilitated and expended	Department of Water	2018 - 2022	CGV	100
Completion of water and sanitation projects	To improve water and sanitation services	Increased water supply and improved sanitation services	Number of water and sanitation services completed	Department of Water	2018 - 2022	CGV LVNWSB	180
Promotion of rain water harvesting	To supplement water supplied from natural sources	Reduced dependency on water from natural sources	Number of households supported for rain water harvesting	Department of Water	2018 - 2022	CGV	50
Sinking and equipping of boreholes	To increase access to clean and safe water	Increased water yields	Number of boreholes sunk and equipped	Department of Water	2018 - 2022	CGV	300
Construction of hand dug wells	To increase access to clean and safe water	Improved hand dug boreholes	Number of hand dug boreholes constructed	Department of Water	2018 - 2022	CGV	50
Construction of water pans	To increase access to water for irrigation and farming practices	Increased water access	Number of water pans constructed	Department of Water	2018 - 2022	CGV	100
Dams silt removal project	To promote clean water from dams	Clean dams free of silt	Number of dams cleaned	Department of Water	2018 - 2022	GoK CGV DPs	300
Procurement of water boozers	To facilitate supply of water	Access to water	Number of water tankers procured	Department of Water	2018 - 2022	CGV	100

Waste management project	To facilitate investment in recycling of waste	Reduced waste dumping and littering	Number of waste recycling plants implemented	Department of Environment	2018 - 2022	CGV DPs PPP	500
Construction of sanitary facilities	To promote use of sanitary facilities	Reduced health hazards and environmental pollution	Number of sanitary facilities established	Department of Environment	2018 - 2022	CGV PPP	300
Urban areas beautification	To improve public aesthetic appeal	Clean environment	Number of urban areas beautified	Department of Environment	2018 - 2022	CGV PPP	100
Cleaning of urban areas	To improve sanitation and cleaning of urban centres	Clean environment	Number of monthly cleanings held in all urban areas; Number of cleaning contracts implemented	Department of Environment	2018 - 2022	CGV PPP	300
Establishment of public cemeteries	To avail space for communal burial	Clean environment	Number public cemeteries established	Department of Environment	2018 - 2022	CGV	100
Promotion of indigenous trees and agro forestry	To increase forest cover under indigenous trees	Reduced exotic and environment unfriendly trees forest cover	Acreage of forest cover with indigenous trees	Department of Environment	2018 - 2022	CGV DPs	100
Reclamation of degraded land	To regenerate degraded land	Reusable land	Acreage of degraded land reclaimed	Department of Environment	2018 - 2022	CGV PPP	200
Forestation campaign	To establish tree nurseries in public institutions and tree planting days	Increased number of tree seedlings	Number of tree nurseries established in public institutions; Number of trees planted across the County	Department of Environment	2018 - 2022	CGV PPP	100

## Physical Planning, Land and Housing

Programme/ Project	Objectives	Expected Output/ outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Establishment of GIS centre	To improve spatial mapping	County GIS maps	GIS lad established	Department of Land and Physical Planning	2018 - 2022	DP CGV	100
Development of GIS based valuation roll	To develop an accurate valuation roll	Improved land taxation data	Updated GIS based valuation roll	Department of Land and Physical Planning	2018 - 2022	CGV	50
Identifying, geo-referencing, surveying and titling and fencing of public land	To map and protect public land	Reduced incidences of illegal use of public land; available public land government projects	Acreage of public land identified, geo-referenced, titled and fenced	Department of Land and Physical Planning	2018 - 2022	CGV	250
Installation and implementation of Land Information Management System (LIMS) and Land Registry	To automate land database	Improved access to land information	LIMS procured, installed and implemented	Department of Land and Physical Planning	2018 - 2022	CGV	150
To promote housing project	To improve housing	Affordable housing	Number of houses developed	Department of Housing	2018 - 2022	GoK CGV PPP	600
Kenya Urban Support Programme	To improve urban planning and infrastructure	Improved urban infrastructure	Number of urban centres supported	Department of Urban Planning	2018 - 2022	CGV World Bank GoK	1,250
Establishment of town management offices and urban committees and municipality	To improve town management and service provision	Efficient and effective administration of towns in the County	Town management administration structures established	Department of Land and Physical Planning	2018 - 2022	CGV PPP	100
Maintenance and rehabilitation of County Government	To improve accommodation for government staff	Habitable government houses	Number of houses rehabilitated	Department of Housing	2018 - 2022	CGV	100
Establishment of appropriate building technology	To promote affordable and appropriate building technology in the County	Improved building skills	Number of appropriated building technologies disseminated	Department of Housing	2018 - 2022	CGV	200

## Youth, Gender, Sports, Culture and Social Services

Programme/ Project	Objectives	Expected Output/outcome	Indicators	Implementing Agency	Time frame	Source of funds	Indicative budget (KES Millions)
Promotion of green jobs	To promote green jobs creation across all county sectors	Youth and gender prioritised for green jobs	Number of green jobs created and taken up by youth, women and vulnerable groups	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV PPP GoK	100
Construction of Moses Mudamba cultural centre	To promote cultural heritage	Access to cultural information	Cultural centre constructed and commissioned	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV GoK DPs	100
Upgrading of sports grounds	To improve sporting amenities	Increased sporting activities	Number of sports grounds upgraded	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	GoK CGV PPP	500
Construction of libraries	To support education and information	Increased access to information	Number of libraries constructed	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	150
Establishment of affirmative action funds	To support youth, women and vulnerable groups	Equal opportunities and social equality	Number of affirmative funds established and implemented	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV GoK DPs	500
Establish Youth Forum	To promote youth empowerment and unit	Increased youth participation in development initiatives	Cohesion and integration of youth groups – number of meetings per month	Department of Youth	2018 - 2022	CGV DPs	50
Construction and equipping of recreational centres	To promote better livelihoods and cohesion	Integrated wellbeing	Number of recreational centres constructed	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	250
Construction of social and community halls	To promote better livelihoods and cohesion	Integrated wellbeing	Number of social halls constructed	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	250
Construction of county museum	To preserve cultural heritage	Improved culture preservation	Constructed county museum	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	100

Construction of child rescue protection centres	To protect against child abuse	Reduced incidences of abandoned and abused children	Number of child protection centres constructed	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	90
Construction, upgrading and equipping of rehabilitation centres	To reduce drug abuse	Reduced incidences of drug abuse	Number of rehabilitation centres constructed	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	100
Construction of hospice for the elderly	To improve well-being of the elderly	Improved wellbeing	Number of hospices for the elderly constructed	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV GoK DPs	90
Youth Services Initiatives	To coach the youth on values (integration, cohesion, discipline) and prepare them for technical skills training and assignments	Youth population coached on values (integration, cohesion, discipline); Disciplined youth	Number of youth coached on values before proceeding to technical skills training	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV GoK DPs	500
Construction, upgrading and equipping of PWD centres	To promote equality among the PWDs	PWDs facilities; improved livelihoods for PWDs	Number of PWD centres constructed, upgraded and equipped.	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV GoK DPs	50
Establishment of talent and empowerment centres	To nurture talent	Positive engagement of youth in the society	Number of talent centres established	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	200
Establishment of gender-based violence centres	To minimise gender-based violence	Sensitised citizenry on dangers of gender-based violence	Number of gender-based violence centres established	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	50
Capacity building and registration of community-based organisations	To increase economic empowerment	Communal approach to development	Number of organisations established and registered; Number of forums held	Department of Youth, Gender, Sports, Culture and Social Services	2018 - 2022	CGV	100
Disability Empowerment	To empower people living with disability	Self-reliance	Improved lifestyle	Department of Social Services	2018 - 2022	CGV	250